

DEQ-EPA Strategic Relationship for Portland Harbor In-water Remedy Selection (DEQ Staff Roles and Responsibilities)

Who talks to Whom about What

DEQ	EPA	Position	Interactions	Nature of Interactions	Frequency	Recommended Change
Dick	Dennis	Principals	Dick: Dennis (and Jim W), Electeds, Kevin, Keith, Nina, PRPs, governor's natural resource cabinet	Interface with Dennis, Richard Whitman (Gov's Natural Resources Policy Director), Elected officials and key PRPs. Ultimate decision maker on key strategies and concurrence/non-concurrence.	Occasional phone/email Occasional in-person	Dick/Dennis have monthly TC with focus on PH. Prior to TC receive briefing on broader team mtg. (Who/how briefed?) Include Richard W and Jim W on quarterly basis. Need firewall between DEQ regulatory role and State liability status.
Nina	Lori	Senior Managers	Nina: Kevin/Keith, Lori, Dick, Intrastate Leads, Electeds, media, PRPs	Interface with Lori and Dick on progress, policy and strategic issues. Available to lend credibility to Kevin/Keith. Limited direct involvement in PH.	Occasional phone/email Occasional in-person	Schedule quarterly TC
Kevin Keith	Deb (currently) <i>Cami backfill following retirement</i>	Section Managers and project leadership	Kevin: Keith, Tom, Matt, Nina, Deb, Lori, Dick, Karl, PRPs, Gary, public Keith: Kevin, Matt, Nina, Deb, Tom, PRPs, Dick, Gary, public, media	Lead and direct the DEQ team: Kevin in-water and Keith source control. Receive schedule and issue updates; understand and resolve technical, legal and policy issues; develop DEQ strategic approach for completing source control, RI/FS and ROD; direct DEQ staff resources; interface between project managers and senior manager/principal. Recommend concurrence/non-concurrence to Nina and Dick. Bring issues to the attention of EPA management for discussion and resolution. Understand all aspects of Portland Harbor in-water (Kevin) and source control (Keith) with limited briefing by DEQ PMs.	Monthly TC 1 hr Occasional phone/email Occasional in-person	Expand monthly TC to include: Nina, Lori Keith, Kevin, Deb, Cami Tom, Kristine, Sean, Matt, Rich, EPA HQ, Debbie, Anne 2 hr with staff followed by 30 min with management Wed afternoon following TCT

Tom	Kristine	In-Water PMs	Tom: Matt, Kevin, Mike/Jen, Kristine, Rick, Sean, CDM, Elizabeth, Karl G (EPA HQ tech lead), TCT, Oregon State Agencies, PRPs, public, media, Debbie, Anne	Day to day interactions with EPA and partners in preparing the RI/FS/PP. Transfers information to others. Identifies current and potential future technical or policy issues for discussion with EPA/DEQ peer. Elevates and informs management as needed.	Monthly TCT Occasional phone/email	Schedule monthly in-person 1on1 meetings
Matt	Rich	Source Control PMs	Matt: Tom, DEQ SC PMs, Keith, Rick, Kristine, Sean, CDM, TCT, PRPs, public, media, Debbie, Anne	Leads effort to complete DEQ oversight of source control in preparation for in-water ROD and remedy implementation. Frequently interacts with DEQ PMs. Supports Tom on in-water RI/FS. Identifies current and potential future technical or policy issues for discussion with EPA/DEQ peer. Elevates and informs management as needed.	Monthly TCT Frequently phone/email Occasional in-person	Schedule monthly in-person 1on1 meetings.
Marcia Christine	Alana	Outreach	Marcia/Christine: Tom, Matt, Kevin, Keith, Nina	Community and Tribal outreach and relations.	Occasional email	
Mike Jen	Elizabeth Burt	Toxicologists	Mike/Jen: Tom, Kevin, Matt	Technical review of risk assessments and related issues. Provide written and verbal comments to EPA and attend relevant TCT meetings. Involvement in project is very limited now that risk assessments have been completed and cleanup levels have been set.	Occasional email	
Gary	Lori	Legal	Gary: Tom, Kevin, Keith, Intrastate Leads, LCT, Nina, Dick	Provide legal advice to DEQ team. Attend intrastate meetings. Limited involvement so far. Will become more involved as DEQ considers Proposed Plan or enters into agreements with PRPs.	Rare email	
Bruce	Cami	Program Managers	Bruce: Kevin, Keith, DEQ HQ	DEQ-EPA policy issues. Limited involvement so far on PH. Will become more involved as DEQ considers Proposed Plan.	Monthly TCs	

TCT – Technical Coordination Team composed of project managers and technical staff from EPA, DEQ, Tribes, Trustees. This group generally meets monthly.

Oregon State Agencies – Managers, legal and tech staff from other Oregon state agencies such as State Lands, Transportation and Governor’s Office. This group meets months in what’s known as All State Meetings.